

BOLD. BRILLIANT. ACCOMPLISHED.

MOFO**WOMEN**

LEADING THE WAY, MAKING A DIFFERENCE.

They are leaders in every sense: in their firm, their fields, their profession, and their communities.

Morrison & Foerster firm counts among its partners and senior counsel many of the most talented women in the legal profession. They include: the only two women named as *Chambers USA* Women in Law's IP Lawyers of the Year; peerless innovators shaping the law in vital areas such as patent protection, privacy, and product safety; world-class corporate minds defining new business structures to recognize value in its broadest sense; and top-of-their-game appellate superstars tirelessly arguing their clients' causes in the highest courts in the land.

Above all, the women of MoFo are defined by a singular passion for their clients. They are determined to deliver the best possible results in every engagement they take on. They epitomize, in every way, the legendary service at the core of our cultural values.

That's why Autodesk, Intel, and Novartis entrust them with their most critical matters. So do Genentech, Goldman Sachs, Oracle, UPS, and Yahoo! Inc. They are nationally and internationally recognized as the best of the best by clients, competitors, and colleagues, and ranked by the leading legal directories among the top-tier professionals in the world — of any gender.

These are the women of MoFo — bold, brilliant, accomplished. They bring their best to bear for our clients every single day.

Please see our separate book on **Diversity at Morrison & Foerster**.



KARIN ARNOLD

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Karin Arnold works both as a lawyer and a notary in the firm's Berlin office. She advises German and international clients on corporate law issues, in particular on German stock corporation law and corporate restructuring. Karin also represents corporate clients and institutional investors in the acquisition and sale of companies. She has extensive experience preparing and managing general meetings of stock corporations. Karin also advises private clients, family offices, trusts, and foundations. As a notary, she has high-level responsibility for drafting, executing, and registering legal instruments in large and complex corporate and real estate transactions.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? Being a trusted adviser and helping my clients to get difficult deals done.

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? Being part of the ever-changing culture of Berlin and watching it constantly reinvent itself.

WHAT IS YOUR FAVORITE BOOK? *The Essays of Michel de Montaigne*. He shows us who we are and how to love our lives.



ANN BEVITT

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Ann Bevitt is head of the London office's Employment + Labor Group and Privacy + Data Security Group. She handles a wide range of matters, from global privacy compliance projects to trade secrets litigation. As a former barrister turned solicitor, Ann has the skills to provide clients with advice and support at every stage of their matters. She regularly writes for a wide variety of legal and HR publications, including the *Financial Times*.

WHAT DO YOU LOVE ABOUT YOUR WORK? The fact that there are always new developments, so you always have to learn and adapt. There is never a dull moment.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? I moved out of the city four years ago and now live in a very old house in a small village in the country. I love the contrast between the two.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? Developments in the way people work and the technologies people use at work will bring about interesting changes in both my areas of practice.



RUTH BORENSTEIN

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Ruth Borenstein is one of the country's leading authorities on federal preemption of state statutes and common law that affect the pricing and service practices of airlines and motor and air cargo carriers. She has a strong record of winning dismissals and summary judgments for companies in courts throughout the United States and defending those victories on appeal. Ruth is actively engaged in pro bono cases and mentoring junior lawyers.

WHAT DO YOU LOVE ABOUT YOUR WORK? Great clients, terrific colleagues, and exceptional results.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love to cook. And eat.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? I see the shades of grey, not just black and white. By understanding the other side's position and what might resonate with a judge or jury, I am in a better position to craft a winning argument.



ERIN BOSMAN

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Erin Bosman is the chair of the firm's Product Liability Group. Erin has tried jury cases to verdict in state and federal court and has successfully argued before the Second Circuit and California Court of Appeal. She has represented clients as national coordinating and trial counsel in multijurisdiction and multidistrict proceedings. Erin is recommended by *Legal 500 US* and was selected by the *Daily Journal* as one of California's Top Women Litigators in 2010 and 2011, and Top Women Lawyers in 2012. She was also named one of the top 20 lawyers in California under the age of 40 and a Rising Star Under 40 by *Law360* in the area of product liability in 2010.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the intellectual challenge of learning about products and the legal challenge of defending them in court. I enjoy explaining complicated engineering and biology in terms average people can understand. But perhaps most importantly, I love working with the people on our team.

FAVORITE BOOK? *Gilead* by Marilynne Robinson.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? I live about 10 minutes from the office in a wonderful house that sits on more than an acre. I love the ability to practice law in a sophisticated firm, yet live in a place where I can raise my family.



TIFFANY CHEUNG

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Tiffany Cheung is the chair of the Consumer Class Actions Group. She has successfully litigated motions that resulted in dismissals at the pleading stage. Tiffany has also negotiated voluntary dismissals of our clients in numerous consumer class actions, including disputes involving claims under the Telephone Consumer Protection Act and various consumer fraud laws. In addition, she has represented clients in investigations and actions brought by government officials in which those officials have declined to proceed against our clients.

WHAT DO YOU LOVE ABOUT YOUR WORK? It's very rewarding to successfully work through each client's unique concerns and priorities to develop and implement solutions that will work for the specific situation.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy family jogging with my husband, my mom, and my two children (ages 6 and 3). The older one enjoys racing us all on his bike.

WHY DID YOU BECOME A LAWYER? To deal with complicated and challenging legal issues. I enjoy the creative thinking and problem-solving aspects of being a lawyer.



MICHÈLE CORASH

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Michèle Corash has served as general counsel of the U.S. Environmental Protection Agency, as deputy general counsel for the U.S. Department of Energy, and as special assistant to the chair of the Federal Trade Commission. She consistently receives top ratings from *Chambers USA*, *Best Lawyers in America*, and *Legal 500 US*, among other publications. Michèle is a past president of the American College of Environmental Law.

DESCRIBE YOUR CURRENT PRACTICE. I represent companies on state, national, and international environmental issues and also defend them against consumer protection and Proposition 65 claims, particularly claims regarding exposures to chemicals in consumer products.

WHAT DO YOU LOVE ABOUT YOUR WORK? My clients and I partner in defending their company reputations and their brands. They are among the best lawyers and greatest products in the world. It's a privilege and a joy to be entrusted with defending them.

WHAT MAKES MOFO SPECIAL? We are lawyers who genuinely like each other and are devoted to our clients; we work collaboratively to solve our clients' problems. I'm also proud that we give back to our communities: representing veterans and children in poverty, and supporting music education in public schools in San Francisco.



MICHIKO ITO CRAMPE

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Michiko Ito Crampe became the first lawyer to be fully admitted to practice law in Japan and the United States. She has practiced law for 40 years while raising a family. Michiko successfully led the integration of two major Japanese pharmaceutical companies' U.S. operations, and she published one of the bestselling guide books for Japanese companies on how to do business in the United States. The consulate general of Japan in New York honored Michiko for her pro bono work on behalf of the victims of 9/11.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love to feel that we have successfully met or surpassed client expectations and to know that we have brought them favorable results.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Hard work. Patience. Doing my best to understand client expectations and exceeding them with legendary service.

WHY DID YOU BECOME A LAWYER? When I graduated from college, law was one of the few occupations that offered women a meaningful career.



LaSHANN DeARCY

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LaShann is a trial lawyer who focuses on high-stakes, complex commercial litigation. She has represented Fortune 500 companies in antitrust, class action, contract, business tort, trade secret, and bankruptcy matters. LaShann has served principally as a defense lawyer, successfully defending against billions of dollars in potential liability. She has also served as plaintiff's counsel, recently securing a \$30 million verdict on behalf of her client. LaShann has also authored numerous successful appeals before federal and state appellate courts.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the creativity involved in doing my job. Every day we're presented with complex and interesting problems, the answers to which require us to think outside the box.

WHAT DO YOU LIKE TO DO IN YOUR FREE TIME? My interests have melded with those of my daughter. Much of my free time is spent with her, doing what 6-year-olds do. I also immensely enjoy spending time with friends and family. I would describe a perfect Saturday night as one gathered over a great meal, sipping good wine with my husband and friends, as our children romp around enjoying the company of their peers. But just for me, I enjoy attending a dance or cooking class, and having a monthly spa day.

WHAT IS YOUR FAVORITE BOOK? *Song of Solomon* by Toni Morrison.



DEMME DOUFEKIAS

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Demme Doufekias represents corporations and individuals in criminal investigations conducted by the Department of Justice, U.S. attorney's offices, and other federal enforcement agencies. She also represents clients in parallel civil and administrative proceedings that often accompany white-collar criminal matters. Her practice focuses on health care fraud and the Foreign Corrupt Practices Act.

WHAT DO YOU LOVE ABOUT YOUR WORK? Investigations turn on the actions of individuals, making every investigation unique and every experience different. You are constantly learning, always working to understand the specific issues at hand.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Working with very smart people who are always challenging me to be creative in my thinking and not to settle for what worked last time.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? Washington, D.C. is beautiful, and when the weather starts to warm in the spring, everyone wants to be outside, whether it's the runners on the National Mall or people enjoying dinner at a sidewalk café.



MARCIA ELLIS

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Marcia Ellis is a private equity, real estate, and M&A partner in the firm's Hong Kong office who advises clients on private equity and real estate transactions and complex cross-border mergers and acquisitions in Asia. She is ranked as a leading private equity lawyer in *Asia Pacific Legal 500*, *IFLR1000*, and *Chambers Asia Pacific*.

WHAT DO YOU LOVE ABOUT YOUR WORK? I like working on new and complex issues and structuring around the regulatory roadblocks to investments that many Asian regimes create.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy studying Torah, going to plays with my children, and teaching a course in Jewish ethics at the Hong Kong Jewish Community Center.

WHY DID YOU BECOME A LAWYER? I intended to become an anthropologist but became interested in law while doing anthropological fieldwork focusing on Filipina domestic workers in Taipei.



JILL FELDMAN

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Jill Feldman has been named a leading lawyer in bank lending by *IFLR1000*, as well as a leading lawyer in project finance by *Legal 500 US*. Jill has also been recognized in *Best Lawyers in America* and *PLC Which Lawyer?*, and *Chambers USA* recognized her for excellence in banking and finance. In 2009, the *Daily Journal* named her one of California's Leading Rainmakers. Jill serves as chair of MoFo's Financial Transactions Group and is a member of the firm's Cleantech Steering Committee.

WHAT DO YOU LOVE ABOUT YOUR WORK? I enjoy working collaboratively with dedicated clients and colleagues to develop creative structures for highly complex financing transactions that support the success of our clients.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love sitting by my fire pit in Marin County, California, having a glass of wine with my husband (hopefully from a client's winery!), and howling over the hilarious movie reviews of my favorite critic, Mick LaSalle.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? To provide fast, effective, and creative legal services to my busy clients, always anticipating their needs and finding out a solution to all of their legal issues. The way that I do this is to build a terrific team of lawyers to work with me, to collaborate with that team, and to give the team members support and credit for their contributions and successes.



SUZANNE GRAESER

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For more than 25 years, Suzanne Graeser has acted as outside general counsel to emerging companies and investors in many varied industries, from roller coaster and frozen drink manufacturers to Internet, software, and medical device companies. She has served as co-chair of the firm's Emerging Company/Venture Capital Group, chaired the California State Bar's Business Law Section and its Corporations Committee, and mentored young associates.

WHAT DO YOU LOVE ABOUT YOUR WORK? The challenge. It is rare that I get through a day without encountering a new issue or working with my clients and colleagues to create unique ways to accomplish their objectives.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Bike riding, hiking, walking my adorable and demanding little dog (Chance), baking, collecting and tasting wine, reading escapist books, and traveling with my family (husband and two children).

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? I live in Los Altos and love the small town feel. You can walk or bike everywhere, and it is rare that I am out without seeing several people I know. The downside is that there are no really good restaurants, but Palo Alto is close by!



GUNILLA HAAC

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Gunilla Haac is of counsel in the New York office's Financial Transactions Group. Her practice focuses on banking, asset and infrastructure finance transactions, and international corporate matters. Prior to joining MoFo, Gunilla spent 25 years as in-house counsel with Bank of America, where she provided legal support for Latin American syndications and other international and domestic offices. Her work has included syndicated lending, structured trade financing, letters of credit, secured loans, restructuring and workouts, leveraged buyouts, and acquisition financing.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy attending the opera, ballet, and the theatre.

WHAT IS YOUR FAVORITE BOOK? It varies!



KAREN HAGBERG

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Karen Hagberg was the first woman partner in the New York Litigation Department, the managing partner of the firm's New York office from 2002 to 2008, and the head of the firm's Asia litigation practice for several years. She currently serves as co-chair of the Diversity Strategy Committee. On the practice side, she has tried a number of jury and non-jury cases, one of which resulted in a \$60 million verdict for our client. Karen is recommended as a leading lawyer by *Legal 500 US* and *Super Lawyers*.

DESCRIBE YOUR CURRENT PRACTICE. I am a trial lawyer and advise companies on IP-related issues, including patent, trademark, trade secret, and copyright. My clients include companies in the electronics, pharmaceutical, entertainment, and media industries, as well as financial institutions.

WHAT DO YOU LOVE ABOUT YOUR WORK? I enjoy working with and getting to know my clients and their industries, being challenged by our day-to-day work, and being surrounded by bright and interesting colleagues. As I like to describe my job: I think, write, argue, and tell people what to do — what could be better?

WHAT MAKES MOFO SPECIAL? MoFo has given me room to find my own style and become the successful lawyer I am today.

VIVIAN HANSON

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Vivian Hanson has extensive experience in licensing, outsourcing, and other technology transactions, as well as joint ventures, strategic alliances, and mergers and acquisitions. Her clients include Fortune 500 companies in various industries, including information technologies, financial services, consumer products, life sciences, new media, and entertainment. She regularly speaks and writes about outsourcing and licensing issues and is recommended by *Chambers Global*, *Chambers USA*, *Legal 500*, *Best Lawyers in America*, and *Super Lawyers*.

DESCRIBE YOUR CURRENT PRACTICE. My practice today reflects the variety of work I have handled over the years, and includes structuring complex licensing transactions, negotiating a range of technology transactions, from software-as-a-service agreements to multi-country outsourcing deals, and advising on tech-intensive M&A.

WHAT DO YOU LOVE ABOUT YOUR WORK? I continually appreciate the ever-changing landscape of technology deals, and the close friendships I have developed with clients over the years.

WHAT MAKES MOFO SPECIAL? Its flexible structure allows and encourages lawyers to build unique practices, and recognizes and promotes creativity and talent.



MELODY JUNHUA HE-CHEN

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Melody He-Chen has extensive experience advising investment banks and corporations on capital markets and corporate matters in Asia and the United States as part of the Hong Kong capital markets team. She concentrates on securities offerings, private equity investments, M&A, cross-border joint ventures, and financings. *Legal 500 Asia Pacific* has listed Melody as a rising star, and *IFLR1000* named her a leading lawyer.

WHAT DO YOU LOVE ABOUT YOUR WORK? My clients. They include some of the world's leading financial institutions and corporations. They have a keen business sense and high-quality standards and demand the same in their counsel.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? Hong Kong certainly lives up to the title of "Asia's World City." It has a dynamic mix of cultures from around the world, and everything you would need is centrally located.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? As our clients from mainland China become increasingly sophisticated in their investments and expand their operations across the globe, I see the importance of our role as lawyers increasing and evolving into a strategic partner capacity, offering commercial advice that will support and enhance our clients' business objectives.



ROXANN HENRY

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Roxann Henry has coordinated defenses of domestic and international cartel investigations, including criminal, civil, and administrative actions. She won one of the most recent “not guilty” corporate verdicts against the U.S. Antitrust Division; has been a court-appointed lead defense counsel in class action litigation; wrote the ABA’s Supreme Court amicus brief in *Twombly*; and has secured M&A antitrust clearances for billion-dollar transactions. Roxann is recognized in *The International Who’s Who of Competition Lawyers*, *Chambers USA*, and *Legal 500 US*.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the in-depth learning about a wide variety of businesses, developing creative strategies, and working with smart people around the globe.

WHY DID YOU BECOME A LAWYER? I chose to become a lawyer in seventh grade, not knowing a single lawyer or what they really did, but thinking that it was a great path to the presidency or becoming a Supreme Court justice.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? I am in the queue to become chair of the ABA Antitrust Section. This provides unparalleled opportunities to shape antitrust policy around the globe and to access enforcers and members of the antitrust bar in the United States and other jurisdictions.



SHIRLEY HUFSTEDLER

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Shirley Hufstedler has focused her practice on civil litigation for more than 50 years at all levels of the state and federal judicial systems. Her principal work has been appellate litigation, as an appellate judge in federal and state courts for 14 years and in private practice as an appellate advocate. As an advocate, Shirley is frequently called upon to undertake complicated civil cases in a wide variety of legal fields, such as admiralty, antitrust, contracts, constitutional law, conflicts, copyright, insurance, intellectual property, inverse condemnation, municipal corporations, products liability, securities, torts, and innumerable aspects of state and federal statutes and procedures.

Shirley is nationally known for her work analyzing judicial systems, creating new procedures to improve the management of caseloads of trial and appellate court systems, and designing the first system to weight appellate court caseloads.



HOLLIS HYANS

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Hollis Hyans has litigated or resolved a wide range of state and local tax controversies across the United States and advised clients on the state and local tax ramifications of various transactions and business models, particularly the emerging tax issues faced by businesses in the online community. She is recommended as a leading lawyer by *Legal 500 US* and *Super Lawyers*, and was named to *State Tax Notes'* Top 10 Tax Lawyers list for 2011.

DESCRIBE YOUR CURRENT PRACTICE. Resolution of state and local tax disputes at all levels from audit through appellate litigation and state tax planning on a national basis.

WHAT DO YOU LOVE ABOUT YOUR WORK? New issues, new challenges, congenial colleagues, and wonderful clients.

WHAT MAKES MOFO SPECIAL? Consistent respect for others and a common goal for the firm as a whole to do its best for every client.



MICHELLE JEWETT

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Michelle Jewett has substantial experience in a broad range of tax matters, including corporate, mergers and acquisitions, partnership, financial institution, real estate investment trust, and insurance tax issues in both domestic and international contexts. Her practice is focused on providing tax advice for structuring cross-border taxable and tax-free M&A transactions, acquisitions and dispositions, domestic and foreign private equity investments, real estate investments by taxable and tax-exempt entities, mortgage-backed securities and other securitization transactions, leveraged leasing, foreign investments in the United States, outbound investments by domestic companies, bankruptcy and debt workouts, renewable energy investments, and life settlements.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? I really enjoy the creativity associated with structuring an investment or transaction in a manner that is tax efficient for different participants, as well as analyzing the tax characterization of a novel structure, product, or service.

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? I moved to Oakland from San Francisco a few years ago, and my favorite thing about living in Oakland is the sun.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? There have been a number of proposals in Washington to overhaul the current tax system. When that occurs, I expect that a significant part of my practice will involve understanding the new regime and exploring ways to work with the new rules.



KATHRYN JOHNSTONE

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Kathryn Johnstone has broad experience in all aspects of debt financing. She recently completed a complex acquisition financing, which involved multiple high-yield debt offerings and a large, secured syndicated credit agreement. She was named to BTI Consulting Group's list of BTI Client Service All Stars in both 2013 and 2014, a client-nominated award determined entirely by client feedback.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love working with a team of extremely talented, hardworking, and collaborative colleagues who share the common goal of providing excellent quality of work and client service.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? Rancho Palos Verdes is an oasis connected yet separated from the hectic pace of modern city life. Views over a golf course to the ocean and Catalina make living in RPV worth the drive.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Parents who read *The Little Engine That Could* to me far too often, wonderful teachers who fostered a love for learning, talented and generous mentors, and terrific clients.



REBEKAH KAUFMAN

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Rebekah Kaufman is co-chair of the firm's Litigation Department. She focuses her practice on defending retailers, manufacturers, and digital media companies against false advertising and privacy class actions. Rebekah is the founder of the firm's Private Surgeon General Class Action Defender blog (www.privatesurgeongeneral.com), which provides robust case information and industry analysis of false advertising and false labeling class action cases. She regularly speaks at conferences and participates in panel discussions addressing cutting-edge developments in privacy and false advertising class actions.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love many things about my practice, but if I had to pick one, it would be solving a complex strategic or legal question — and winning in court, of course!

FAVORITE BOOK? *To Kill a Mockingbird* by Harper Lee.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? Over the next few years, I expect the focus of my practice to shift even more to privacy litigation.



RACHEL KREVANS

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Chambers cites Rachel Krevans as “one of the most thorough, calculating and technically astute IP lawyers around” and declares that “the powerful scientific mind of Rachel Krevans has impressed clients in the life sciences industry.” Her contentious matters often involve some of the most difficult and complex circumstances. Take, for example, the rare defense jury verdict in favor of client EchoStar in the Eastern District of Texas in 2007. At the time of the trial, plaintiff Forgent sought \$205 million in damages. Rachel’s winning trial strategy created a new model for defending patent cases in the Eastern District of Texas. Rachel was named the 2013 *Chambers Women in Law* IP Lawyer of the Year.

DESCRIBE YOUR CURRENT PRACTICE. I try patent dispute cases involving electronics and biosciences products, from smartphones, DVRs, cable and satellite TV, and computer-phone interfaces, to HIV and cancer treatments, vaccines, and blood and antibody research.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love learning about science and new technology. I also love going to trial. No other experience requires such intense concentration and focus on every level for such extended periods of time. It’s hard work, but it’s fascinating.

WHAT MAKES MOFO SPECIAL? The people. Litigation is a team sport, and if you don’t love your teammates, you’re not going to love playing the game.



KAREN KUBIN

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Karen Kubin has built a substantial client roster by being attentive to her clients’ needs and by delivering results. For many years, she has been combating wage-and-hour class actions and has an unbroken record of defeating class certification in these cases. She was named by the *Daily Journal* as one of California’s Top Women Litigators, Top 100 Lawyers, and Top Employment Lawyers, and to *Law360*’s Employment MVP list. *Chambers USA* calls her a “strategic and aggressive litigator who provides first class advice.”

DESCRIBE YOUR CURRENT PRACTICE. Over the years, I have defended most kinds of employment lawsuits. Currently, my practice is dedicated to defending wage-and-hour class and collective actions.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love that the law of wage-and-hour class actions is rapidly evolving and that I have the opportunity to help shape it. I also love to win, and the result we obtained in *Brinker* was especially gratifying for resolving an issue that affected millions of employees and employers across California.

WHAT MAKES MOFO SPECIAL? Look around the room!



JAMIE LEVITT

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Jamie Levitt's practice involves a mix of securities litigation, regulatory investigations, and bankruptcy adversary proceedings, particularly arising out of the credit crisis. She is also currently litigating a constitutional challenge to a New York statute banning mixed martial arts.

WHAT DO YOU LOVE ABOUT YOUR WORK? The opportunity to learn about new businesses and new twists of law with each matter and then to creatively solve complex problems. I particularly enjoy the challenges of oral argument, witness preparation, and evidentiary hearings or trial.

FAVORITE BOOK? I have too many favorite books to pick one, but among my favorites are *The Moor's Last Sigh* by Salman Rushdie, *What's Bred in the Bone* by Robertson Davies, *The Poisonwood Bible* by Barbara Kingsolver, and *The Little Prince* by Antoine de Saint-Exupéry.

WHAT WOMAN MOST INSPIRES YOU AND WHY? I am inspired by Amelia Earhart for her courage — indeed moxie — independence, and ambitious achievements. In a letter to her husband about the danger of her flight, Earhart wrote: "Please know I am quite aware of the hazards.... Women must try to do things as men have tried. When they fail, their failure must be but a challenge to others."



RITA LIN

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Rita Lin was named one of 50 Lawyers on the Fast Track by *The Recorder* and one of the 100 Top Women Lawyers by the *Daily Journal*. Her practice focuses on defending financial institutions against class actions. She has served as lead counsel on numerous matters involving multidistrict and multijurisdictional litigation. Rita also has an active pro bono practice and, in 2011, argued and won a landmark ruling invalidating the Defense of Marriage Act.

WHAT DO YOU LOVE ABOUT YOUR WORK? The chess-game aspect of litigation. I love suddenly crushing the other side through a subtle move that we made eons ago.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Painting, skiing, and chasing my two boys (a 4-year-old and a 1-year-old).

FAVORITE BOOK? *The Name of the Rose* by Umberto Eco. Also, *Master of the Senate: The Years of Lyndon Johnson* by Robert Caro.



JACLYN LIU

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Jaclyn Liu is co-chair of the firm's Corporate Finance Group. She engages in a general corporate and transactional practice, with special emphasis on corporate counseling of public companies, mergers and acquisitions, and China practice. She has represented a number of public and private companies in mergers and acquisitions, from small asset acquisitions and divestitures to multibillion-dollar transactions such as SoftBank's acquisition of Sprint, Intel's acquisition of McAfee, and Mercury Interactive's sale to HP. Jackie was named the 2013 Legal Advisor of the Year by M&A Advisor, a *Law360* M&A Rising Star in 2013, and a winner of the 2012 40 Under 40 West M&A Advisor Awards. *Northern California Super Lawyers* recognized her as a Rising Star in the M&A category in 2013.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love working with smart people under stressful circumstances to get things done. It helps that at work people actually listen to me, which is not something I can say with my kids.

FAVORITE BOOK? *Heart of Darkness* by Joseph Conrad. What better for a corporate lawyer than a tale about the search for truth and understanding amidst contradictions, ambiguities, and madness?

WHAT WOMAN MOST INSPIRES YOU AND WHY? My grandmother, who is vibrant at the age of 93 and one of the first women to go to college and learn English during the 1930s in China.



CHRISTINE LYON

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Christine Lyon's practice focuses on privacy and employment law. Her practice has a global focus, and she regularly handles large multijurisdictional projects involving privacy and/or employment law. One highlight was advising on a global HR outsourcing project involving more than 80 countries. *Legal 500 US* recommends Chris as a rising star in the area of privacy and data protection. She frequently writes and speaks on the topics of global data protection laws, workplace privacy issues, and data security laws. She is a co-editor of *Global Employee Privacy and Data Security Law* and is a member of the editorial board of the *World Data Protection Report*.

WHAT DO YOU LOVE ABOUT YOUR WORK? Both of my practice areas involve issues that matter to each of us as individuals and professionals. I enjoy working with clients to find appropriate business-friendly solutions that also maintain trust with employees and consumers.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy quality time away from the computer, including reading, knitting and crafts of all kinds, baking, long walks outdoors, and spending time with friends.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? The mild climate of Northern California makes it a pleasure to be outdoors all times of the year. I love going home to Iowa for the holidays, but I don't miss the Midwestern winters.



SUSAN MAC CORMAC

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Susan Mac Cormac is co-chair of the Venture Private Equity Group and the Clean Technology + Alternate Energy Group. Suz was named by *California Lawyer* and *Corporate LiveWire* as one of the 2012 California Lawyers of the Year for her work as co-chair of the Flexible Purpose Corporation Working Group. She has been recognized by the *Daily Journal* on several Top Lawyers in California lists, including Top 100 Lawyers, Top Female Lawyers, and Top 25 Clean Tech Lawyers. Suz was also named to *The American Lawyer*'s 45 Under 45 list of the top young women lawyers, and *Best Lawyers* named her the Energy Lawyer of the Year in 2013 and 2014.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the fact that every day I get to work with truly socially responsible companies that are developing products and services to improve the world around them.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Taking nature walks (runs or stumbles) with my three young boys in the Presidio National Park where we live.

WHAT WOMAN MOST INSPIRES YOU AND WHY? Sandra Day O'Connor. When I met her for the first time (in sweats, with face paint, and a baby on my hip), she confirmed that there is no such thing as "work-life balance." If you have a career (as opposed to a job) that you truly enjoy that takes many hours of the day (and night), you will simply not have time for many things (like participation on the PTA). However, if you prioritize your family and recognize that you can't be all things to all people, you can have a rich and rewarding life.



MIKA MAYER

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Mika Mayer is a patent lawyer experienced in the medical device and drug delivery fields, which include areas such as cardiovascular, spine, and obesity. *The American Lawyer* named Mika as one of the 45 Under 45 best young women lawyers. The *Daily Journal* honored her as one of the Top 20 Under 40 lawyers in California, one of the Top 25 IP Portfolio Managers in California, and one of California's top female lawyers. She was named as one of *The Recorder*'s 2013 Women Leaders in Tech Law, and she earned a place on the *Law360* list of Top 10 IP Attorneys Under 40 in the United States. She is also recommended as a leading lawyer by *Legal 500 US* and was named a Rising Star by *Super Lawyers*. *LMG Life Sciences* also named her a Life Science Star.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love understanding my clients' businesses and helping to protect their products. Seeing a new technology well before it hits the market is thrilling, especially knowing that many of these innovations will save lives.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I focus my time and energy on raising my two young children. I can't describe how much I love them and how important they are to me. It's also important to me to spend time giving back to the medical device community, and I do so in a number of ways, including guest lecturing at Stanford.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? The actual location. My house is tucked away on a wooded hillside, and I'm often visited by various wildlife. The air smells fresh. The environment feels clean. It's an absolute haven for me to retreat to after a long day.



DEANNE MAYNARD

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Deanne Maynard is chair of the firm's Appellate + Supreme Court Group and former assistant to the solicitor general at the U.S. Department of Justice. She has argued 13 cases before the U.S. Supreme Court, and she has filed more than 100 briefs in that court. In addition to her substantial Supreme Court experience, Deanne has argued and briefed significant cases in the federal courts of appeals. After law school, she clerked twice at the U.S. Supreme Court.

DESCRIBE YOUR CURRENT PRACTICE. My appellate practice mirrors the wide-ranging litigation breadth of the firm, including patent appeals in the Federal Circuit, where I've argued more than 15 appeals, and appeals in the other circuits on antitrust, securities law, class action, and other intellectual property issues.

WHAT DO YOU LOVE ABOUT YOUR WORK? I enjoy the variety of my practice in the appellate courts, and the opportunity that it gives me to work with my colleagues who are subject matter experts in other specialties. I also appreciate the gratifying pro bono opportunities it presents.

WHAT MAKES MOFO SPECIAL? The partners here work collaboratively across practice groups and offices, so that we bring to each case and each client the best MoFo has to offer.



BARBARA MENDELSON

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Barbara Mendelson has represented domestic and foreign banks for almost 30 years and has been instrumental in helping our foreign bank clients expand their U.S. footprint by establishing U.S. offices and bank subsidiaries. She serves on the Vance Center Committee of the New York City Bar Association and through this has worked with lawyers throughout the world to develop pro bono programs and to promote access to justice.

WHAT DO YOU LOVE ABOUT YOUR WORK? I am very fortunate to have had great work throughout my career and the opportunity to meet and work with people from all over the world.

WHAT INDIVIDUAL MOST INSPIRED YOU, AND WHY? My father. At 83, he continues to show me what can be accomplished by pursuing new endeavors with determination.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? A bank regulatory lawyer's work reflects the shifts in the financial regulatory environment. I look forward to helping clients to innovate and differentiate themselves in the post Dodd-Frank world.



CARY MILLER

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Dr. Cary Miller is a patent lawyer who works with biotech and pharmaceutical clients in the areas of strategic patent procurement, general IP counseling, USPTO post-grant proceedings, and patent litigation. *Best Lawyers* named Cary the San Diego Biotechnology Law Lawyer of the Year for 2013, an honor given to a single lawyer in the metropolitan area. She was also selected by her peers for inclusion in *Best Lawyers in America* 2014. She has extensive experience in molecular biology, antibodies, diagnostics, small molecules, stem cells, drug delivery devices, and biomedical devices. Cary has represented companies in generic drug litigation, biologics litigation, and litigation relating to DNA sequencing.

WHAT DO YOU LOVE ABOUT YOUR WORK? My work changes constantly and presents new intellectual challenges on a daily basis. I also get to work with wonderful people!

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? We live less than a mile from the beach in San Diego, which makes it easy to spend time outdoors year-round.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? I have had wonderful mentors through the years, who have provided me with opportunities and support. I would not have succeeded without them.



JENNIFER MINK

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Jennifer Mink has extensive experience in trading and review and analysis of credit documentation relating to many types of debt facilities, including financing facilities for aircraft, project finance, oil and gas, and real estate. Jennifer has worked on trading floors with clients at several stages in her career, overseeing the closing process for secondary debt trades, and supervising regulatory compliance.

DESCRIBE YOUR CURRENT PRACTICE. I represent commercial banks, investment banks, broker-dealers, hedge funds, and other entities in lending, secondary debt trading, CDO transactions, workouts, and other matters.



GLADYS MONROY

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Dr. Gladys H. Monroy is the former co-chair of the firmwide Patent Group and former co-chair of the Life Sciences Group. She has received public recognition for her work, including election to the Patent Hall of Fame and listings as a leading lawyer in health sciences by *Global Practical Law Co.* Gladys was awarded the 2012 *Chambers* Women in Law Award for Intellectual Property, and she is also recommended as a leading lawyer by *Chambers USA*, *Legal 500 US*, and *PLC Which Lawyer?* *LMG Life Sciences* also named her a Life Science Star.

WHAT DO YOU LOVE ABOUT YOUR WORK? Working with clients to help them obtain intellectual property protection that is often necessary for commercialization of products that can benefit society is exciting and mentally challenging.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? The Bay Area has it all: good weather, symphony, ballet, opera, theatre, good restaurants, nice people, beautiful scenery, lectures, and people that stimulate thinking, and it is a hub for the information technology, biotech, and cleantech industries.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? The great people that I have had the good fortune to work with, including partner mentors, associates, and patent agents and staff. It has also been my good fortune to be at MoFo.



KATE MURASHIGE

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Dr. Kate Murashige obtained dominating patents on siRNA technology on behalf of Plant Bioscience Laboratories (PBL), the UK institution that is home to Drs. Baulcombe and Hamilton, who were the first to show small RNA is a mediator of gene silencing. These patents took more than 10 years to get through the U.S. Patent and Trademark Office and have been extensively licensed by PBL. Kate has served on the National Institutes of Health and also has been a member of the Scientific Freedom and Responsibility Committee of the American Association for the Advancement of Science.

WHAT DO YOU LOVE ABOUT YOUR WORK? Intellectual challenges every day, learning a lot about technologies, and dealing with smart and honest people.

FAVORITE BOOK? I don't have a single favorite. Lately I have read several books on the political histories of Germany and Iran, and a history of the progressive movement in the United States, among others.

WHY DID YOU BECOME A LAWYER? After teaching at community colleges for 10 years, I couldn't think of anything else to do, so I went to law school at night. It turned out well.



SAORI NAKAMURA

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Saori Nakamura is a Japan-qualified lawyer leading our Japan law practice. She has extensive experience dealing with complex cross-border transactions in a variety of industries, including global tender offers. She is also recognized as a leading counsel in “Samurai” bond offerings and J-REIT offerings.

WHAT DO YOU LOVE ABOUT YOUR WORK? It is very fulfilling when we are able to find innovative solutions to multijurisdictional transactions as a team.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy gardening and cultivating organic vegetables.

FAVORITE BOOK? *Res Gestae Populi Romani: The Stories of the Romans* by Nanami Shiono.



MARIKO OBANA

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Mariko Obana has had the opportunity to advise many real estate securitization deals and real estate development deals. She has been appointed as a member of the Supervisory Commission for Public-Private and Private-Private Competitive Tenderings of the Cabinet Office, the Contract Surveillance Committee of the Japan External Trade Organization, and a mediation committee of the Tokyo Family Court.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love my work because I am helping others.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Jogging and walking my dog. This year, I plan to climb Mount Fuji, the highest mountain in Japan.

FAVORITE BOOK? My favorite books are novels by Charles Dickens and novels by Kazuo Ishiguro, especially *Never Let Me Go*.



SHARON PARELLA

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Sharon Parella advises some of the most interesting financial institutions on their employment matters, including mergers and acquisitions, restructurings, hirings, and litigation. She defends employers in state and federal courts, and in proceedings before the Equal Employment Opportunity Commission, fair employment agencies, the New York Stock Exchange, the Financial Industry Regulatory Authority, and other regulatory agencies. Sharon is a frequent lecturer and author on legal topics, including defending sexual harassment, discrimination claims, and workplace bullying.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love solving problems for my clients and also the engaging and complex nature of the issues that I deal with regularly.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? In my free time, I ride my horses.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? The key to my success has been hard work.



PURVI PATEL

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Purvi Patel is a member of the Consumer Litigation + Class Action Group. Her practice includes a broad range of complex litigation in federal and state court, and she advises clients in a variety of commercial litigation matters, with a focus on consumer class action defense. She represents, among others, retailers, banks, manufacturers, and insurers in litigation involving contract disputes, unfair competition, false advertising, consumer fraud, data security, and privacy. Purvi has considerable experience advising clients on the impact of various California laws and regulations, including the collection and use of personal information under the Song-Beverly Credit Card Act.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? I love the intellectual challenge of the work and finding practical solutions to my clients' problems. But I especially love that this job is all about building relationships based on trust.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Reading a really good story, one that takes me completely out of my life and into another time, place, world, or dimension. (Now I've shown my inner geekiness.)

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? I miss my hometown of Chicago for more reasons than I can count, but Los Angeles is a very special place. Much to my surprise, I don't have just one favorite thing. LA is vibrant and diverse, and has an energy and personality all its own. Plus, it's 70 degrees and sunny nearly every day. How could I not fall in love?



ANNA PINEDO

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Anna Pinedo enjoys having the opportunity to partner with clients on their most important matters. Working closely with her capital markets partners, the team has built one of the country's leading securities practices, which is recognized by many third parties, including *Chambers* and *U.S. News & World Report*. Anna is pleased to have played a role in this and, along the way, to have worked on some very significant transactions and found time to spend writing books and articles on topics of interest.

WHAT DO YOU LOVE ABOUT YOUR WORK? No two days are the same. Every day, I have the opportunity to work on new and challenging matters, including innovative products.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? An affinity developed at an early age for caffeinated beverages.

WHAT WOMAN MOST INSPIRES YOU AND WHY? My grandmother and my mother for their resilience, work ethic, moral compass, and great style.



OBREA POINDEXTER

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Obrea Poindexter began her legal career in the financial services industry almost 20 years ago. She spent the first five years as a lawyer for the Board of Governors of the Federal Reserve System. She is the chair of the American Bar Association's Privacy Subcommittee and is a frequent speaker on banking and consumer financial services issues.

DESCRIBE YOUR CURRENT PRACTICE. My practice focuses on financial services regulation. I advise clients on financial privacy issues, in addition to issues related to emerging payments systems such as mobile payment systems and person-to-person payments.

WHAT DO YOU LOVE ABOUT YOUR WORK? Ever since the financial crisis, there has been constant change in my practice. I enjoy assisting clients with complex and challenging issues that are not squarely addressed in the law. It is rewarding to help clients fit the pieces of the puzzle together.

WHAT MAKES MOFO SPECIAL? MoFo truly values the unique perspective and individual background that every client and MoFo lawyer brings to a particular project. The firm also offers amazing support via mentoring and professional development.



CATHERINE POLIZZI

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Dr. Catherine Polizzi chaired the firm's Patent Prosecution + Counseling Group and co-chaired the firm's 400-lawyer Intellectual Property Group from 2006 through 2009. She has also served on the firm's board of directors for more than five years. Catherine is patent counsel to numerous publicly traded and privately held companies in the biotechnology and pharmaceutical industries. She has been named one of the top 25 portfolio managers in California by the *Daily Journal*, and the *Silicon Valley Business Journal* named her among its 100 Women of Influence. She has also been ranked by *Chambers USA* and *Legal 500 US*. *LMG Life Sciences* named Catherine a Life Science Star.

WHAT DO YOU LOVE ABOUT YOUR WORK? The intersection of technology, business, and people, as well as strategizing and advising on how best to align and enhance a client's intellectual property.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Relaxing at home, including being outdoors and working in the garden.

FAVORITE BOOK? It's a tie: *The Brothers Karamazov* by Fyodor Dostoyevsky, and *My Ántonia* by Willa Cather.



JAY PONAZECKI

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Jay Ponazecki has worked on several matters of first impression, including representing ON Semiconductor in its acquisition of Sanyo Semiconductor, the first acquisition of a major Japanese semiconductor company by a U.S. company, and Thomson S.A. in its acquisition of Canopus Co., Ltd., one of the first public tender offers for the shares of a Japanese public company conducted by an international company. Jay has been recommended by *The Legal 500 Asia Pacific* for M&A and corporate law and by *PLC Which Lawyer?* for life sciences. Jay is currently serving as the president of the American Chamber of Commerce in Japan, only the second woman to do so in the Chamber's 66-year history, and is a founding member and president of the Foreign Women Lawyers' Association in Japan.

WHAT DO YOU LOVE ABOUT YOUR WORK? Helping companies with their business operations and investments in Japan and finding ways in a cross-border context of getting to "yes."

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Long-distance walking in Australia, New Zealand, and the UK. In addition to the welcome physical challenges, it rids the mind of any unnecessary clutter and strengthens one's ability to focus on what really matters. The expansive natural surroundings also put things in perspective.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? How the changing seasons are reflected in the food, local festivals, and way of life.



PENELOPE PREVOLOS

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Penelope Preovolos has litigated high-stakes antitrust and consumer class action cases, particularly for consumer electronics companies, and has done so as lead counsel for the past 25 years. She has played a significant role in developing one of the firm's key clients from the early days when it was a small company, both by successful litigation and by being a trusted counselor. Penelope is a former chair of the California State Bar Antitrust and Unfair Trade Practice Section and of the firm's Antitrust Group.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the mental chess game that goes into being a litigator. I love writing a brief that dazzles and sings. I love oral argument more than almost anything. And oh, yes, I love winning.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I ride dressage — dancing with my horse. It requires patience, tact, a close bond with your horse; it is technically challenging; and it takes place far from my desk.

FAVORITE BOOK? *To Kill a Mockingbird*. That is a terrible cliché, but I fell in love with the book when I was 13 and have never changed my reaction. It is a model for how to be a lawyer and also how to live.



BITA RAHEBI

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Bitra Rahebi is a partner in the firm's Intellectual Property Group. Clients turn to Bitra for her proactive approach and efficient management of the most complex intellectual property litigation matters, especially patent litigation. She has litigated a wide variety of high-technology matters since joining the firm in 2000, and manages technology cases for global clients in U.S. district courts and before the International Trade Commission.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love working with clients and delving into their business needs to help them find solutions and achieve great results.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? In my free time, I enjoy exploring the world with my family.

FAVORITE BOOK? *Divan-e Shams* by Rumi.



WENDY RAY

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Wendy Ray is a trial lawyer experienced in complex intellectual property matters. She has a long track record of successfully litigating complicated and challenging cases for clients, whether by prevailing on summary judgment or securing a favorable jury verdict. Wendy has represented plaintiffs and defendants in a range of high-tech patent matters involving semiconductor chips, microelectromechanical systems, medical devices, video compression, videogames and software systems, and various other technologies. She has substantial experience representing both complainants and respondents before the International Trade Commission. Wendy has also successfully litigated high-stakes trademark, copyright, and trade secret disputes. She has been named one of the top women attorneys in Southern California by *Super Lawyers*.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? The breadth of technologies involved in my matters and learning about them. I also enjoy trial and the challenge of weaving the key facts and legal principles into a persuasive story for the jury.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love traveling, experiencing different cultures, absorbing the history, and learning bits of new languages.

WHAT'S BEEN THE KEY TO YOUR SUCCESS? Having passion for my work. Understanding our clients' needs and applying creative solutions to meet those needs. Leveraging the knowledge of smart colleagues to work efficiently and effectively.



PAMELA REED

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Pam Reed is the vice-chair of MoFo's Corporate and Finance Departments, and a former managing partner of the firm, having worked on the firm's strategic and practice development matters for more than a decade. While managing partner, her real estate practice included representing major national and international developers and lenders in investment and financing activities for real property developments throughout California and elsewhere in the United States. She had primary responsibility for the initial leasing of the 1,370,000-square-foot office and retail complex known as the Crocker Galleria in San Francisco. She represented the primary developer in all aspects of the acquisition, financing, and development of an 11,000-unit master-planned residential development in the San Ramon Valley over a 10-year period, and the national developer for the re-use of the Mare Island Naval Base.

WHAT DO YOU LOVE ABOUT YOUR WORK? Those I work with and all the challenging issues we tackle together.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? The many great career opportunities the firm has provided to me.

WHAT WOMAN MOST INSPIRES YOU AND WHY? Hillary Clinton: She is a model of resilience, persistence, and aiming high.



KARIN RETZER

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Karin Retzer concentrates in privacy compliance. Her practice has a global focus, and she regularly handles large multinational projects. She counsels clients on strategies for managing information in ways that accomplish their business objectives, technical necessities, and legal compliance under the myriad of privacy and data security laws around the world. Her career accomplishments include developing a career at the firm and helping to build the firm's privacy practice.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love the fact that my work is intellectually stimulating. I work with great colleagues and clients, advising on complicated and cutting-edge problems.

FAVORITE BOOK? My favorite book is Charlotte Brontë's *Jane Eyre*, the story of a strong, passionate, and uncompromising woman!

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? The key to my success has been my ability to give creative and practical advice and to reconcile the often conflicting requirements in multijurisdictional projects.



SYLVIA RIVERA

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Sylvia Rivera represents clients in the financial services, retail, and insurance industries in litigation matters involving individual and class action claims of fraud, breach of contract, false advertising, unfair and deceptive business practices, violation of banking laws, and other business torts. She has achieved victories for clients on motions to dismiss and other dispositive motions at trial and on appeal. Sylvia was identified as a rising star in business litigation by *Los Angeles* magazine and is a member of the board of directors of the Western Center on Law & Poverty.

WHAT DO YOU LOVE ABOUT YOUR WORK? Helping clients achieve practical solutions to intellectually challenging litigation matters.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy cooking Italian and "comfort food" meals, long-distance running, and reading historical fiction.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Hard work, valuable mentoring relationships, and remembering that if you don't ask for it, you won't get it.



KATHLEEN SCHAAF

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Kathleen Schaaf is senior of counsel in the Business Restructuring + Insolvency Group in the New York office. Kathleen's practice is particularly focused on insurance-related insolvency and bankruptcy issues. Kathleen has represented major insurance carriers in reinsurance matters, including reinsurance counseling and arbitration, and in solvent and insolvent schemes of arrangement in the UK and in Chapter 15 proceedings in the United States. She represents a major insurer in connection with its significant ongoing reinsurance relationship with an insolvent P&C insurer, including negotiating agreements and litigating disputes in liquidation and other state courts. She was involved in the first U.S. statutory reinsurance commutation and has counseled clients regarding bankruptcy and other issues raised in connection with the rehabilitation of monoline insurers. Kathleen also counsels clients investing in the insurance and reinsurance claims market.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love to play bridge – unfortunately, not as well as I would like.

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? I know I will never run out of new things to do because I live in Manhattan.



JANIE SCHULMAN

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Janie Schulman is co-chair of the firm's Employment + Labor Group. She has been recognized as a leading lawyer in employment and labor law by *Best Lawyers in America* and won the 2011 PAR Flex Success Award recognizing her achievement as a law firm partner while working a flexible schedule. Janie recalls fondly speaking with jurors after winning a defense verdict in a wrongful termination trial while she was eight months pregnant. One elderly juror merely clasped Janie's hands, said, "God bless you and the baby," and walked away.

WHAT DO YOU LOVE ABOUT YOUR WORK? I've worn hard hats at construction sites, seen dog food being made, accompanied a movie star to get a passport for a new baby, and learned to swear in Japanese. Show me another job where you get to do all that in a day's work.

WHY DID YOU BECOME A LAWYER? I became a lawyer because I planned to save the world. I'm still working on it.

WHAT WOMAN MOST INSPIRES YOU AND WHY? When I grow up, I want to be Shirley Hufstедler. Shirley showed the world what a smart, determined woman could do before it was fashionable.



TESSA SCHWARTZ

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Tessa Schwartz is co-chair of the firm's Technology Transactions Group. She has an active technology transactions practice counseling companies on IP strategy and negotiating complex IP and commercial agreements, ranging from key patent licensing and technology procurement agreements to complicated development, joint venture, and distribution deals. She also regularly advises companies on the IP aspects of their M&A transactions. Her representative clients include Intel and Yahoo! Tessa is recommended as a leading lawyer by *Chambers USA* and *Legal 500 US* and was named to the *Daily Journal's* Top 20 Under 40 list in 2009. She is also co-chair of the firm's Clean Technology + Alternative Energy Group.

DESCRIBE YOUR CURRENT PRACTICE. I counsel companies on intellectual property issues, and negotiate complex intellectual property and commercial agreements. I also advise clients on the IP aspects of their M&A transactions.

WHAT DO YOU LOVE ABOUT YOUR WORK? My job changes every day. Technology and business models are constantly evolving. That means my job never gets stagnant, the subject matter and the transactions themselves are changing, and I am always learning something new.

WHAT MAKES MOFO SPECIAL? Hands down it is all the smart and thoughtful people who work here and inspire loyalty in their colleagues and clients.



STEPHANIE SHARRON

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Stephanie Sharron is partner in the Palo Alto office and a member of the firm's Technology Transactions Group. Clients turn to Stephanie for advice on the issues that apply to their business models in light of the rapid changes in business, technology, and law. She counsels companies in connection with technology and intellectual property transactions and related privacy, data security, and Internet safety issues.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? Our clients. Building lasting relationships is what is most gratifying to me.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love to spend time doing things with my daughter Chloe (12), and son Ethan (16). Chloe loves every type of do-it-yourself project, and Ethan is at the age where food is a great motivator!

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? I see lots of potential growth opportunity at the intersection of technology and data, whether that is tied to the Internet of Things, "big data" and the industrial Internet, or personalized consumer retail programs, or new applications yet to be discovered, companies are looking to leverage the information generated through connected devices.



LINDA SHOSTAK

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Linda Shostak has extensive trial experience. Linda is almost always in trial or getting ready for trial. In addition to being a successful and noted trial lawyer, she has satisfied her “itch” to teach through trial training programs and has mentored other women lawyers with pride and success.

DESCRIBE YOUR CURRENT PRACTICE. Mine is a trial-oriented practice, focusing on both employment cases and general commercial litigation.

WHAT DO YOU LOVE ABOUT YOUR WORK? It is (almost) always interesting, and every case has new issues, problems to be solved, and solutions to be reached.

WHAT MAKES MOFO SPECIAL? MoFo has been supportive of me in all the twists of my career. I cherish the important friendships I have made and the collegial atmosphere in which we work.



NICOLE SMITH

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Nicole Smith has a winning track record in high-stakes intellectual property disputes. In *Amado v. Microsoft Corp.*, Nicole represented an underdog inventor from Guatemala who alleged that Microsoft had infringed the patents on spreadsheet software he designed. Following a jury verdict of infringement, he was awarded \$6.1 million, which was affirmed on appeal. After a second appeal relating to post-verdict sales, the total award increased to \$16 million. Nicole was also a key member of the trial team representing Odetics, Inc. in a patent infringement suit against StorageTek Corporation. The team won a \$70 million verdict and, after prevailing on appeal, settled the case in 1999 for \$100 million.

WHAT DO YOU LOVE ABOUT YOUR WORK? The intellectual challenge; the variety; the people — colleagues, clients, and experts; the competitive aspect of litigation; and of course, winning!

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Hanging out with my children, ages 7 and 5. Swimming and lifting weights (so that I can keep up with said kids). Watching *The Walking Dead* with my husband. Reading *The New Yorker*.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Seeking out and maintaining relationships with good mentors.



RUTI SMITHLINE

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Ruti Smithline's work has involved a wide range of white-collar defense activities, including global, cross-border internal investigations, civil and criminal work with the DOJ and attorney general's offices, SEC enforcement actions, anti-money laundering, and OFAC regulatory matters. The cases she is most proud of are the nonpublic matters where the government did not bring any action against clients.

WHAT DO YOU LOVE ABOUT YOUR WORK? Each matter presents its own challenges, and I love collaborating with clients and colleagues to reach practical solutions. I like that understanding the law in isolation is generally not enough and that each case requires learning the client and the client's industry. Also, being a native Spanish speaker has enabled me to do white-collar work in Latin America and opened many opportunities for cross-border matters.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? My husband and I have always enjoyed traveling and seeing new places. Since having our daughter, we really appreciate seeing the world through her eyes.

WHAT IS YOUR FAVORITE THING ABOUT LIVING IN YOUR CURRENT CITY? I live in Hoboken, New Jersey, and I like the sense of community. It has that small-town feel, while still being a city in its own right. I love that when I walk my daughter to school in the morning, we literally pass dozens of families going to a number of different schools, but we know them all from activities around the city.



STACEY SPRENKEL

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Stacey Sprenkel is a partner in the Litigation Department and a member of the firm's Securities Litigation, Enforcement and White-Collar Defense Group and the FCPA + Anti-Corruption Task Force. She regularly advises clients on cross-border investigations and developing and implementing anti-corruption compliance programs.

WHAT DO YOU LIKE BEST ABOUT YOUR WORK? I love helping our clients navigate the complex global anti-corruption landscape as they conduct business around the world. Our clients want to get things right and my job is to help them figure out how to conduct business while at the same time minimizing corruption risks. This means understanding current risks, identifying new corruption risks as clients explore new markets and new acquisition targets, and developing and implementing compliance programs designed to mitigate those risks.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love traveling and adventures, big and small. Whether it's exploring restaurants in San Francisco, a weekend in the wine country, or a trip to a far-flung corner of the earth, I am in. I also love hanging out with my dog and reading a good book.

WHAT IS YOUR FAVORITE BOOK? There are so many. Two that are at the top of my list are George Orwell's *1984* and John Steinbeck's *The Winter of Our Discontent*.



LOUISE STOUPÉ

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Louise Stoupe is a trial lawyer who counsels some of the largest technology companies in the world on IP and commercial law issues. She has represented Asia-based clients in U.S. district and appeal courts, the International Trade Commission, and the major international arbitration fora in the region. Louise has been recognized for her cutting-edge work for Japan-based clients, and in 2008 was the second-youngest person on the Top 50 Under 45 list published by *IP Law & Business*.

DESCRIBE YOUR CURRENT PRACTICE. I represent Asia-based clients in their international disputes. When my clients go to trial, I am the trial lawyer who represents them in court in the United States.

WHAT DO YOU LOVE ABOUT YOUR WORK? The win — either in court or through settlement.

WHAT MAKES MOFO SPECIAL? We are the 500-pound gorilla in the Tokyo legal market. We are indisputably the best firm for international work which means: great work, fun colleagues, and fascinating clients.



JENNIFER LEE TAYLOR

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Jennifer Taylor is recommended as a leading lawyer by *Legal 500 US*. She has litigated a variety of intellectual property cases, including patent, design patent, trademark, trade dress, and copyright infringement actions, as well as unfair competition and false advertising actions. She has trial and appellate experience, as well as extensive experience litigating opposition and cancellation proceedings before the Trademark Trial and Appeal Board. Jennifer regularly counsels clients regarding design, trademark, and copyright matters.

DESCRIBE YOUR CURRENT PRACTICE. I am engaged in a broad intellectual property practice, with an emphasis on intellectual property litigation and counseling. I regularly counsel clients regarding design, trademark, and copyright matters.

WHAT DO YOU LOVE ABOUT YOUR WORK? I enjoy the tremendous variety among our clients. I might be working with a winery, a technology company, and a service provider all on the same day, who are all facing very different issues.

WHAT MAKES MOFO SPECIAL? The people! MoFo is a collaborative place filled with fun, nice people.



NANCY THOMAS

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Nancy Thomas is recognized by *Benchmark Litigation* as a top litigator, and she is a former co-chair of the firm's Financial Services Litigation Group. Nancy's career accomplishments include being the sole lawyer in MoFo's Santa Fe, New Mexico office for seven years. She also argued and won a Third Circuit *en banc* appeal on an important arbitration issue, has stopped several class actions in their tracks with successful pleadings motions and motions to strike class claims, and obtained a complete defense verdict in an accounting malpractice action after a month-long trial.

DESCRIBE YOUR CURRENT PRACTICE. My current practice focuses on representing financial institutions in all types of class action and high-stakes litigation in arbitrations, trial courts, and appeals. I also represent banks and non-banks in regulatory investigations and enforcement actions, including proceedings before the CFPB, the FDIC, and the DOJ. I regularly counsel clients on compliance and regulatory matters, including remediation scoping and execution, UDAAP analysis, and vendor management.

WHAT DO YOU LOVE ABOUT YOUR WORK? Solving problems. Designing and implementing winning strategies. Working with incredible colleagues and clients.

WHAT MAKES MOFO SPECIAL? We take our work incredibly seriously, but we don't take ourselves too seriously.



COLETTE VERKUIL

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Colette Verkuil's practice focuses on high-stakes patent and trade secret litigation. She has particular experience litigating disputes in the field of semiconductors, including liquid crystal displays and field programmable gate arrays. Aside from semiconductor technologies, she has litigated a range of other patent and trade secret cases involving software, plastic bag dispensers, and baseball trading cards.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love learning about the technology involved in the case from the experts in the field. We are fortunate to represent companies on the leading edge of their industries, and it is a privilege to learn the technology from the engineers that contribute to their innovations.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love playing with Legos with my 5-year-old son.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? As transplants from New York City, we like that we can have all of the amenities of a city, while still being able to have a backyard.



MIRIAM VOGEL

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After practicing civil law for 10 years, Miriam A. Vogel served as a judge of the Los Angeles Superior Court for approximately five years, then as a justice of the California Court of Appeal, Second Appellate District, Division One, for 18 years. During her years on the Court of Appeal, she authored more than 2,800 opinions and served as a panel member on at least twice that number of appeals and writs. She joined MoFo in 2008, and in 2012 was named to the *Daily Journal's* list of Top Women Lawyers.

WHAT DO YOU LOVE ABOUT YOUR WORK? As a member of the Appellate Practice Group, I write briefs (and edit briefs written by others) and argue before various appellate courts. I love the challenge of each new case, but most of all, I love winning!

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? My grandson lives here.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Hard work, good fortune (being in the right place at the right time), and strict adherence to my father's credo: If you are going to do something, do it right or don't do it at all.



YUKAKO WAGATSUMA

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Yukako Wagatsuma has worked on numerous Japan-based domestic and cross-border commercial transactions, including acquisition and joint venture projects. She concentrates in handling licensing arrangements for apparel, food, and beverage manufacturers. Yukako also assists non-Japanese companies in various industries that plan to conduct business in Japan in their establishment of a Japan-based entity and renders advice on various legal issues, including regulatory matters.

WHAT DO YOU LOVE ABOUT YOUR WORK? The ability to think creatively, communicate, and discuss issues within the firm and with clients. Accomplishing something that our clients really desire and that makes them happy.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy cooking for my family. I also enjoy listening to various types of music, singing songs, and playing the piano.

WHY DID YOU BECOME A LAWYER? I wanted to utilize what I learned at law school. I also wanted to work at the front of the business community.



JOAN WARRINGTON

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Joan Warrington counsels some of the largest U.S. retailers and financial institutions on payment device-related matters, including the negotiation of private label and co-branded payment program documentation, acquiring bank/merchant contracts, outsourcing payment card transactions, and portfolio purchase and sale transactions. She also counsels clients on a variety of consumer laws. Joan is recommended as a leading lawyer by *Chambers Global*, *Chambers USA*, and *IFLR1000*.

WHAT DO YOU LOVE ABOUT YOUR WORK? The business aspects of structuring transactions and devising creative “win-win” mechanisms to negotiate partnerships that will be successful in our changing consumer financial regulatory environment.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I love relaxing in the country on weekends. We have a small “shack” on 20 acres of land on a dead-end road in a rural area about two hours from New York City. In the summer, mowing the lawn is a complete break from the intellectual work that I do all week long.

FAVORITE BOOK? My favorite book at the moment is *The Tin Drum* by Günter Grass. The layers of history and symbolism are fascinating.



ANNA ERICKSON WHITE

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For more than 15 years, Anna Erickson White has concentrated in complex civil litigation. Her representations have led to significant victories for her clients. She has represented dozens of companies and individuals across industries, including technology, medical devices, and financial services. In addition to her practice, Anna currently serves as a firmwide managing partner and chair of the Business Review Committee. She also served as a firmwide managing partner from 2006 to 2009.

DESCRIBE YOUR CURRENT PRACTICE. I represent public companies and their officers and directors in securities class actions, derivative suits, internal investigations, and general commercial disputes. I also help lead the firm on client initiatives, such as client service teams, pricing, strategic conflicts, and matter management.

WHAT IS YOUR FAVORITE BOOK? I have two: *Harriet the Spy* by Louise Fitzhugh, and *A River Runs Through It* by Norman MacLean.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? My favorite thing in the world is hanging out with my two daughters, Isabel (19) and Bea (14). They are delightful.



MIRIAM WUGMEISTER

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Miriam Wugmeister is chair of the Global Privacy + Data Security Group and one of the world's leading privacy lawyers. She leads the Global Privacy Alliance, a coalition of global businesses that encourages the rational development of privacy laws around the world and monitors privacy practices. She also developed the firm's privacy library and the MoFoNotes subscription database. She is ranked as a leading lawyer by *Chambers USA*, *Chambers Global*, and *Legal 500 US*. She works with companies as they seek to comply with the myriad of privacy and data security laws around the world, often reconciling laws of more than 50 countries at a time.

WHAT DO YOU LOVE ABOUT YOUR WORK? I love working with my clients on incredibly complicated and cutting-edge problems and helping them find practical solutions even when the law is completely unclear or when two laws directly conflict.

WHY DID YOU BECOME A LAWYER? I wanted to ameliorate the working conditions of employees and especially women.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? The legal privacy issues with which companies must grapple will evolve into greater emphasis on information management and cybersecurity. Lawyers in this field must be comfortable with technology and information security.



JANET XIAO

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Dr. Janet (Jian) Xiao in the firm's Life Sciences Group has significant experience in developing and strengthening her clients' complex patent portfolios to maximize their commercial value and success. Janet is among the very few intellectual property lawyers who have both solid skills in global strategic IP management and knowledge about intellectual property issues unique to China. Janet is a member of the BayHelix and a past president of the Chinese-American Biopharmaceutical Society. In 2014, Janet was listed in *Chambers Global* as a leading IP lawyer in the United States and a leading IP lawyer in China as an expert based abroad.

WHAT DO YOU LOVE ABOUT YOUR WORK? Brainstorming with scientists about their innovative ideas and devising intellectual property strategies for entrepreneurs to maximize the value of their business.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy serving as a consultant to several nonprofit organizations in the life science industry. This allows me to stay close to the industry and have a deeper understanding of my clients' needs.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? It is right in the center of the Silicon Valley, the hub of innovation and entrepreneurship.



CHIE YAKURA

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Chie Yakura is a partner in the firm's Intellectual Property Group. She represents both non-Japanese and Japanese corporations in a wide range of litigation matters with an emphasis on intellectual property, technology transactions, and trade secrets, as well as cross-border contractual and commercial disputes. Chie was selected as an IP Star for the 2014 edition of the *MIP Handbook for Japan* in the Patent: Licensing and Trade Mark: Enforcement & Litigation categories. She has also been named to the *Best Lawyers* list for Japan in the area of intellectual property since 2010, and is recommended by *The Legal 500 Asia Pacific* for antitrust and competition law.

WHAT DO YOU LOVE ABOUT YOUR WORK? It is always exciting to consider and analyze litigation strategies through active interaction and collaboration with the client and my colleagues.

WHAT IS YOUR FAVORITE THING ABOUT YOUR CITY? Tokyo has great restaurants from all over the world, and people are polite and kind.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Putting myself into clients' shoes and providing effective, creative, and pragmatic legal services to them in Japanese litigation, which is often unfamiliar to international clients. Hard work and teamwork are also key.



KEIKO YAMAZAKI

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Keiko Yamazaki has worked on a wide range of financing transactions, including acquisition finance transactions, real estate finance, and project finance transactions, which includes both cross-border and domestic deals in Japan.

WHAT DO YOU LOVE ABOUT YOUR WORK? I feel a sense of accomplishment when a deal is successfully closed after earnest negotiation and all parties are satisfied.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? I enjoy hot yoga, shopping, movies, and travel.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? As the Japanese economy starts to get better after the change of the prime minister of Japan, my practice will expand in the next few years.



SHERRY XIAOWEI YIN

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Sherry Xiaowei Yin has worked with two leading international law firms headquartered in the United States for approximately 19 years. She has advised numerous multinationals on PRC legal and regulatory issues and assisted them with investment and M&A transactions in China. Sherry has also assisted Chinese clients with their restructuring, corporate finance, and outbound investment transactions outside China. She has been recognized by various independent directories, such as *Legal 500* and *Chambers Asia*.

WHAT DO YOU LOVE ABOUT YOUR WORK? As a PRC lawyer, my work allows me to get to know so many wonderful people from all over the world and to work with excellent lawyers at the firm. I enjoy working together with them to find good solutions for clients' complicated transactions involving China.

WHAT DO YOU ENJOY DOING IN YOUR FREE TIME? Learning how to take photos and sharing thoughts with friends.

HOW DO YOU SEE YOUR PRACTICE CHANGING IN THE NEXT FEW YEARS? Clients will seek Chinese law services in a more cost-efficient and specialized manner.

DONNA ZENOR

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Over the past 39 years, Donna Zenor has represented institutions providing residential mortgage warehousing lines and commercial paper and repo facilities; buyers, sellers, and financiers of loan and lease portfolios; and sponsors of residential and commercial real estate secondary market-related securitizations. She regularly represents major insurance companies in private placement transactions, with particular emphasis on the food, wine, commodities, timber, and agribusiness industries.

Donna has served as chair of the Debtor/Creditor Relations and Bankruptcy Committee of the California State Bar Association and vice-chair of the Executive Committee of the California State Bar Business Law Section.

WHAT DO YOU LOVE ABOUT YOUR WORK? I have had the pleasure of working with incredibly effective and successful businesspeople throughout the world. The fact that I am regarded as an integral member of their teams and not simply an accomplished scrivener has been extraordinarily validating.

WHAT HAS BEEN THE KEY TO YOUR SUCCESS? Practicing in a firm that did not require me to undergo a frontal lobotomy to succeed and that, in fact, in some sense celebrated my individuality and free spirit. Nothing, and no one, has held me back from being the best I can be.



**JIE
ZHOU**

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Dr. Jie Zhou represents companies of all sizes, from startups to multinational corporations, in developing worldwide patent portfolios. She advises clients on intellectual property management and strategic portfolio planning. This includes designing patent strategies in anticipation of financing, collaborations, partnering, mergers and acquisitions, patent licensing, intellectual property landscape reviews, and strategies for reexamination and oppositions. She has extensive knowledge and experience working with companies in a wide spectrum of technology areas, including pharmaceuticals, biologics, diagnostics, vaccines, devices, energy storage, and solar technology.

DESCRIBE YOUR CURRENT PRACTICE. My practice focuses on patent prosecution and counseling for clients in the areas of biotechnology and pharmaceuticals.

WHAT DO YOU LOVE ABOUT YOUR WORK? I enjoy working with clients to solve challenging problems and providing value to the companies.

WHAT MAKES MOFO SPECIAL? The diversified practice, collaborative environment, and smart colleagues.

REMEMBERING ROSEMARY TARLTON

Rosemary Tarlton, a longtime partner in MoFo's Trademark Group, passed away in November 2013 from cancer at the age of 52.



Remembered by her colleagues as a talented lawyer and inspirational mentor, Rosemary was a partner at Morrison & Foerster for 14 years. Prior to joining MoFo, she was an associate at Howard Rice Nemerovski Canady Falk & Rabkin LLP (now a part of Arnold & Porter LLP). She graduated from Stanford Law School in 1991 and then clerked for the late U.S. District Judge Robert F. Peckham — who became a friend and mentor — in the Northern District of California.

Rosemary's passion was trademark work. She maintained long friendships with lawyers at Major League Baseball Properties after working on a series of cases involving the use of players' likenesses in promotional materials. At MoFo, Rosemary worked closely with Lucasfilm Ltd. Outside of work, Rosemary served on the board of The San Francisco Shakespeare Festival, an organization in which her daughter is active.

For those who did not have the pleasure of knowing Rosemary, her special connection with colleagues and clients is noted in her *Daily Journal* obituary:

“‘There’s almost nothing she did that was just business, and with Lucasfilm she had especially close relationships,’ said Douglas L. Hendricks, chair of MoFo’s trademark practice. ‘She was a wonderful, open person who had a real keen sense for how to connect to people,’ said Douglas M. Young, Tarlton’s husband and a partner at Baker & McKenzie. ‘That’s what attracted me to her when we met 25 years ago.’ ... ‘She had both a confidence and a softness that one doesn’t usually find in accomplished attorneys,’ [Ethan G. Orlinsky, senior vice president and general counsel for Major League Baseball Properties,] said.”

ACCOLADES



For three consecutive years, MoFo has received Gold Standard Certification from the Women in Law Empowerment Forum in recognition of the integration of women into the firm's top leadership.



In its 2013 survey of the top family-friendly firms, Yale Law Women commended the success of MoFo's part-time/reduced hours policy. MoFo was one of four firms identified as approaching gender equity in part-time staffing.



In 2013, MoFo received a Gold Level Award from the Healthy Mother Workplace Coalition for our dedication to creating a work environment that is friendly to working mothers.



MoFo was one of two firms to receive the United Way of the Bay Area's 2014 Paul Glad Advancement Award. Named in honor of Paul Glad, an ardent supporter of justice and inclusion, the award recognizes the law firm that goes above and beyond to foster diversity and women's leadership in the workplace.



MoFo was shortlisted for 12 awards at *Euromoney's* 2014 Americas Women in Business Law Awards, including four firm awards: Best International Firm for Women in Business Law, Best International Firm for Work-Life Balance, Best Gender Diversity Initiative by an International Law Firm, and Best in the U.S. West.



In 2013, MoFo was one of two firms that received the inaugural Excellence in Diversity and Inclusion Award from Target Law Department. The award recognized the firm's long-standing and ongoing commitment to diversity.



MoFo received the 2011 Starbucks Coffee Company U.S. Law Firm Diversity Award, with a special recognition of the firm's work-life balance programs. MoFo was the third firm to be recognized.



MoFo was the first law firm ever to win the prestigious Catalyst Award presented annually to corporations and professional firms that demonstrate a commitment to the leadership development of women employees.



The Black Solicitors Network named MoFo the winner of its Retaining Talent Award at the 2012 UK Legal Diversity Awards for its reduced-hours policy and commitment to flexible schedules for working parents.

RITA LIN was appointed a 2014 fellow with the Leadership Council on Legal Diversity (LCLD). MoFo has participated in the fellowship program since its founding in 2011. **SYLVIA RIVERA** is among the previous MoFo LCLD fellows.

RUTI SMITHLINE was named a 2014 women's executive leadership fellow with the Impact Center, a leadership development organization for high-impact individuals and institutions. **OBREA POINDEXTER** was a fellow with the Impact Center in 2013.

Profiles in Diversity Journal named **ANNA ERICKSON WHITE** one of its 2013 Women Worth Watching.

ANTITRUST

Global Competition Review named **ROXANN HENRY** one of its 100 Women in Antitrust for 2013.

APPELLATE + SUPREME COURT

MIRIAM VOGEL was inducted into the American Academy of Appellate Lawyers in 2014 in recognition of her skills as an appellate lawyer and her professional integrity. She joins MoFo colleague **DEANNE MAYNARD**, who became a member of the academy in 2012.

DEANNE MAYNARD received the Outstanding Contribution to Pro Bono Work at the 2014 *Chambers USA* Women in Law Awards in recognition of her efforts to ensure that the interests of diverse pro bono clients are heard by the U.S. Supreme Court.

CAPITAL MARKETS

ANNA PINEDO was recognized as the best in structured finance at *Euromoney's* 2013 Americas Women in Business Law Awards.

ENERGY

The *Daily Journal* named **SUSAN MAC CORMAC** to its 2013 list of Top Women for her influence on the legal community, the nation, and society.

ENVIRONMENT

MICHÈLE CORASH was named 2013 Lawyer of the Year by *Best Lawyers* for San Francisco Litigation – Environmental, an honor given to a single lawyer in the metropolitan area. In 2012, she was recognized as the best environmental lawyer at *Euromoney's* inaugural Americas Women in Business Law Awards.

EMPLOYMENT + LABOR

KARIN KUBIN was included on the *Daily Journal's* list of the Top 75 Labor & Employment Lawyers from 2010 to 2012. She was also named to *Law360's* MVP list for employment law.

FINANCIAL SERVICES REGULATION

BARBARA MENDELSON was awarded a Lawyer of the Year designation by *Best Lawyers in America* in the financial services regulation law category in 2013.

FINANCIAL TRANSACTIONS

KATHRYN JOHNSTONE was named to BTI Consulting Group's 2014 list of Client Service All-Stars. This is the second year in a row that Kathy has been named to this highly selective list.

INTELLECTUAL PROPERTY

RACHEL KREVANS, **KATE MURASHIGE**, **GLADYS MONROY**, and **CATHERINE POLIZZI** were named to *Managing Intellectual Property's* inaugural list of the Top 250 Women in IP.

RACHEL KREVANS was named Intellectual Property Lawyer of the Year at the 2013 *Chambers USA* Women in Law Awards. **GLADYS MONROY** received the award in 2012. *Chambers USA* also recognized **KATE MURASHIGE** in 2012 with a Lifetime Achievement Award.

The Daily Journal named **RACHEL KREVANS** and **MIKA MAYER** to its 2013 list of Top Women.

California Lawyer magazine honored **RACHEL KREVANS**, as part of a team, with a 2014 California Lawyer of the Year Award. This is the second time that Rachel has won the award.

LIFE SCIENCES

MIKA MAYER was recognized in 2014 as one of the most sought-after patent lawyers in medical device, drug delivery, and pharmaceutical fields when she was named one of Silicon Valley's Women of Influence by the *Silicon Valley Business Journal*.

In 2013, *Silicon Valley Business Journal* recognized **CATHERINE POLIZZI** for her professional accomplishments, leadership, and achievements in patent counseling and prosecution, intellectual property, and life sciences.

In 2013, *Euromoney* recognized **CATHERINE POLIZZI** as the best lawyer in the life sciences category at the second annual Americas Women in Business Law Awards.

LITIGATION

Global Investigations Review named **RUTI SMITHLINE** to its inaugural list of 40 Under 40.

In 2012, **JAMIE LEVITT** was featured in *The New York Law Journal*'s special feature on Lawyers Who Lead By Example for her outstanding pro bono contributions.

M&A

The *M&A Advisor* International Awards named **JACKIE LIU** the 2014 Legal Advisor of the Year. Jackie was also named one of *Law360*'s 2013 Rising Stars.

PRIVACY + DATA SECURITY

MIRIAM WUGMEISTER was named to *Ethisphere*'s 2012 Attorneys Who Matter list as a leading data privacy and security lawyer.

TAX

HOLLIS HYANS was named to *State Tax Notes*' inaugural Top 10 Tax Lawyers list in 2011.

MICHELE JEWETT was named one of *Law360*'s 2014 Rising Stars for tax.

TECHNOLOGY

The Recorder named **RACHEL KREVANS**, **SUSAN MAC CORMAC**, **MIKA MAYER**, **CATHERINE POLIZZI**, and **TESSA SCHWARTZ** to its 2013 Women Leaders in Tech Law list.

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SAN DIEGO
SAN FRANCISCO
SHANGHAI
SINGAPORE
TOKYO
WASHINGTON, D.C.

We are Morrison & Foerster — a global firm of exceptional credentials. With more than 1,000 lawyers in 17 offices in key technology and financial centers in the United States, Europe, and Asia, our clients include some of the largest financial institutions, investment banks, and Fortune 100, technology, and life sciences companies. We've been included on *The American Lawyer's* A-List for 10 consecutive years, and *Chambers Global* named MoFo its 2013 USA Law Firm of the Year. Our lawyers are committed to achieving innovative and business-minded results for our clients, while preserving the differences that make us stronger.

MORRISON
FOERSTER